Maximizing Your Network's Potential with Marketing Principles



Putting Politics and the FCC Aside, What are We Marketing?

 Utility (noun) – a service (such as a supply of electricity or water) that is provided to the public

 Technology (noun) – the use of science in industry, engineering, etc., to invent useful things or to solve problems



 Does it matter if broadband is a utility or a technology?



- Exercise -Market a Utility

How would you market electricity?



• Sell me (non-bottled) water.



 Why should I use your telephone (traditional telephone) service?





How did YOU Sell Your Utility's Services?

- Did you talk about benefits of using your utility or are they already understood?
- Are the **benefits** associated with your utility already a way of life... habit?
- Is training needed in order to use your utility?
- Are there economic advantages and benefits to your community should utilization of your utility rise?





So is Broadband a Utility?

Yeah, but...

- Treating broadband as a utility makes us lousy marketers
- Marketing broadband as a utility ignores utilization... which we want for economic development reasons!
- Marketing broadband as a utility does not make a case for the need for more or "faster" broadband.
- We assume an understanding when we give broadband "utility" status.





Utility versus Technology

If all we care about is email and web access, then maybe broadband is a utility...

Utility	Technology
Basic Need (water, roads, electricity)	A Luxury, a "nice to have" (smart phone, DVR, HD TV)
Basic Internet Service	Ultra fast and/or fiber Internet Service

But the transformative power of broadband is in the **utilization** of more advanced applications



From our experience across the US, Broadband is...

- Not universally understood
- Not universally accepted as a platform for innovation that requires maximum bandwidth
- Not a "utility" in a marketer's world
 - Benefits need to be understood to drive adoption and utilization





What are We Marketing?









Lazy or Lousy Marketing? - Features Versus Benefits -

Features

- Features are factual statements about -- often distinctive characteristics of -- a product or service.
- Features are a means of providing benefits to customers; for instance, "I have a Gigabit" or "Speed... Faster is Better."



Benefits

- Benefits are value statements about the feature of a product or service, with an emphasis on what the customer gets.
- A benefit answers the question, 'Why should I care?' A benefit tells you that you should care because of the result.

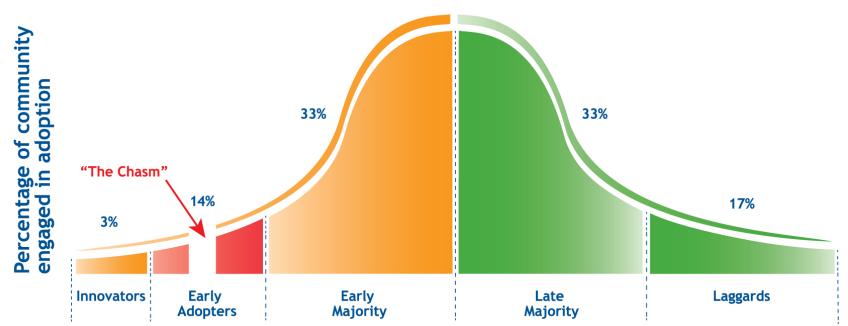




Broadband's Applications are Technologies, not Utilities

When people buy, adopt, and utilize technology – they buy benefits, not features

Technology Adoption



... so driving awareness and utilization is the next challenge



Businesses Fit On this Adoption Curve as Well

- 1-10 score measuring utilization of eSolutions
- In relation to tens of thousands of businesses across the nation
- Standardized measure of how establishments are utilizing the Internet

DEi Score	Percentage	Technology Adoption	
0 – 3.9	17%	Laggards	
4 – 6.4	33%	Late Majority	
6.5 – 8.9	33%	Early Majority	
9 – 9.9	14%	Early Adopters	
10	3%	Innovators	





Exercise Market Benefits of Broadband

To Households.

Large Businesses.

• Small/Medium Businesses.



One Size Fits All Marketing???

Target Market	Demand Drivers	Feature	Benefit	Result
Households	Netflix, Gaming, Multiple household users, and Devices	Speed	Enhanced lifestyle	Uptake
Large Businesses	Collaboration, Security and Backups, Cloud Applications	Speed	Competitiveness Collaboration	Uptake
SMEs	Email, websites, basic online tools, all accomplished with "basic" service	Speed	How does fast Internet impact my bottom line?	Limited Uptake



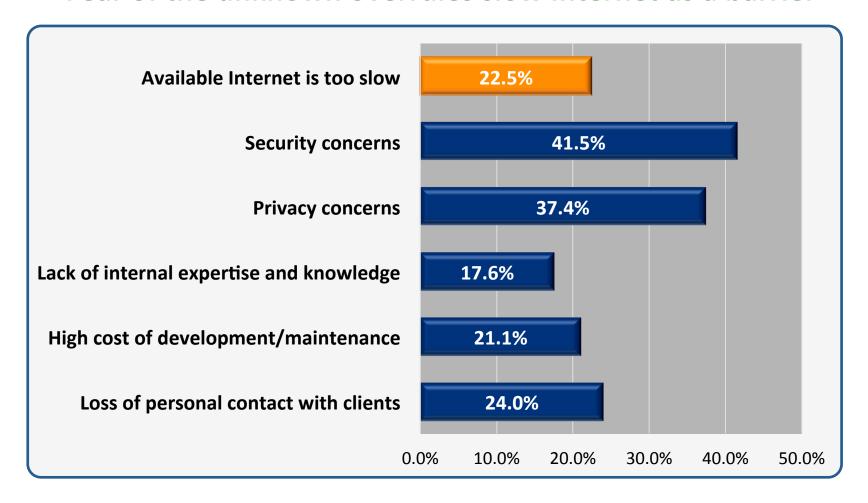
Applications: Utility or Technology?

Quick to Adopt Slow to Adopt 'Laissez-faire' approach "Okay" Need to 'lead horse to water' **Business Applications Business Applications** Selling Online **Buying Online** Online media (video) **Basic Website** Teleworking Research and accessing information **BIGGEST Delivering Content and** e-mail Services **BENEFITS** Social Networking Document transfer **Household Applications Household Applications** Entertainment e-mail **Banking** Investments and Trading **News and Sports VoIP** Information gathering **Home Based Business**



The Biggest Barrier is Not Knowing

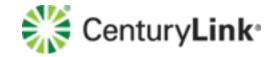
Fear of the unknown overrules slow Internet as a barrier



Some Examples of Broadband's "Better" Marketing Efforts



Good And Bad



Bad: What will you do with your Gig?

Good: Stories that explain the benefits for

businesses.





Chattanooga

Bad: Your Gig is Here. So what?

YOUR GIG IS HERE.

Right here, in Chattanooga.

Good: Stories that explain the benefits for

businesses.

An open platform for creating transformative products and services.



Community Pride: Longmont, CO







Business Services



Internet Services for Your Business

CFU's municipal fiber network helps Cedar Falls businesses compete, succeed and grow. Our business data services are flexible, scalable, locally managed, and designed with both facility and carrier redundancy for superior reliability.



Community Marketing: Promote Transformational Capabilities

- Better education as traditional classroom are broken down and digital learning tools are introduced.
- Higher quality healthcare through telemedicine to the homes of citizens and consultations with experts across the globe. Plus, better able to move recovery to homes.
- Improve the **public safety** services as first responders can "serve and protect" more effectively armed with digital tools and information.
- Businesses can collaborate, innovate, and create the products and services of tomorrow. Broadband delivers applications to grow revenues and reduce costs.





MARKETING, FIBER and GIGABIT CITIES

Broadband Communities Summit 2015 Austin, TX



Four stories

- Me
- Google
- Kansas City
- KC Digital Drive



CAVEAT

Some unique elements to these stories:

- Google
- 2011 vs 2015
- No traditional ISP point-of-view*

(*probably a good thing)





Building the Gigabit City: Brainzooming a Google Fiber Roadmap
Prepared by The Brainzooming Group



November 10, 2011





#SMCKC

If you get it, share it









An initiative of Social Media Club of Kansas City Main Library, Kansas City, Kansas December 15, 2011

Grassroots Effort





Education





Engagement



Advocacy





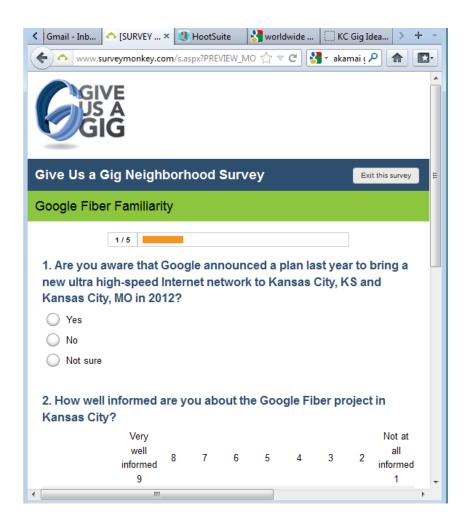




The Toolkit



Community Survey

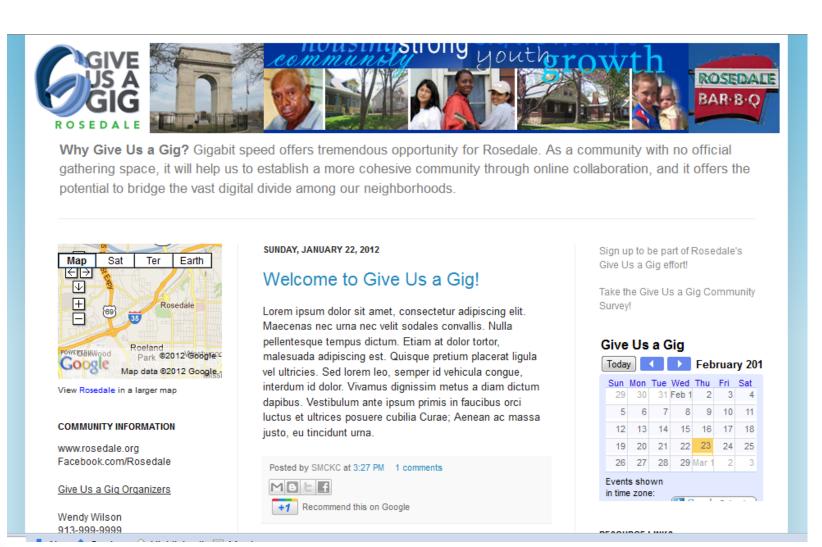




Online Access Points



Give Us a Gig Website





Blog Content Idea Starters

Examples

Community Living

 How tightly knit is your community? Some neighborhoods are closely knit, some consist of people who barely know each other. What is your neighborhood like, and how could increased online communication build and strengthen relationships between neighbors?

Education

 What are the differences in access to web and technology resources between urban and suburban schools? If urban schools had access to the same online resources as suburban schools (or even universities), would it make a difference?



Share Ideas!

brainzooming.com/googlefiberkc



Building the Gigabit City: Brainzooming a Google Fiber Roadmap
Prepared by The Brainzooming Group



November 10, 2011



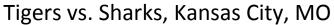


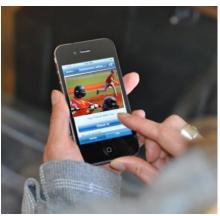
ESPNme



Live gamecast to #13's grandma and grandpa in Louisville







Never miss another big game in your little superstar's rise to the top!

Create your own home ESPN network.

Record all the game-stealing plays and watch them from home.

Let grandma and grandpa in on the action too!



Think Outside the Backpack













Turn the school day on its head.

The gigabit connection lets you go to virtual classes and watch lectures online at home. Then, during the school day, engage with your teacher one-on-one and do assignments in the classroom.

Work smarter, learn faster.



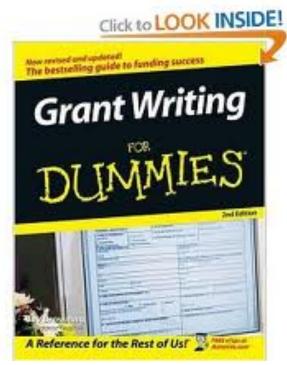
State Your Case, Be Creative





Fund It









How to Get Started





Spread the Word





Set Goals



% of households completing the community survey

% of households pinned on your Give Us a Gig map

of community members who submit a blog post or other content for the community webite

of community Give Us a Gig meetings by April 30th



Town Halls

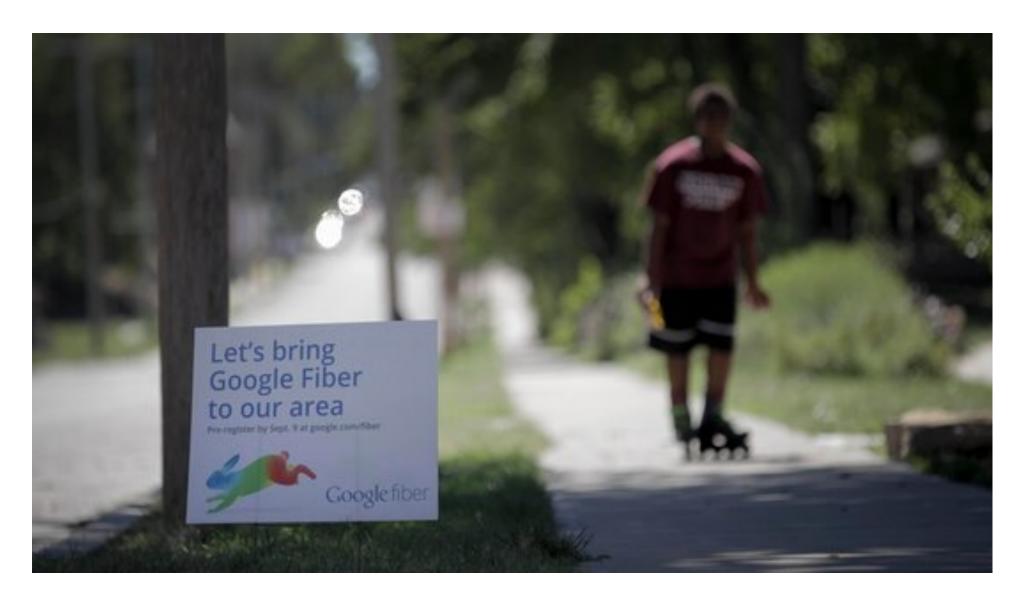




Fiber to the HOME in Kansas City











PLAYING TO WIN

in America's Digital Crossroads

A playbook for capitalizing on ultra-high-speed fiber in Kansas City, Kansas, and Kansas City, Missouri





Strategic Objectives





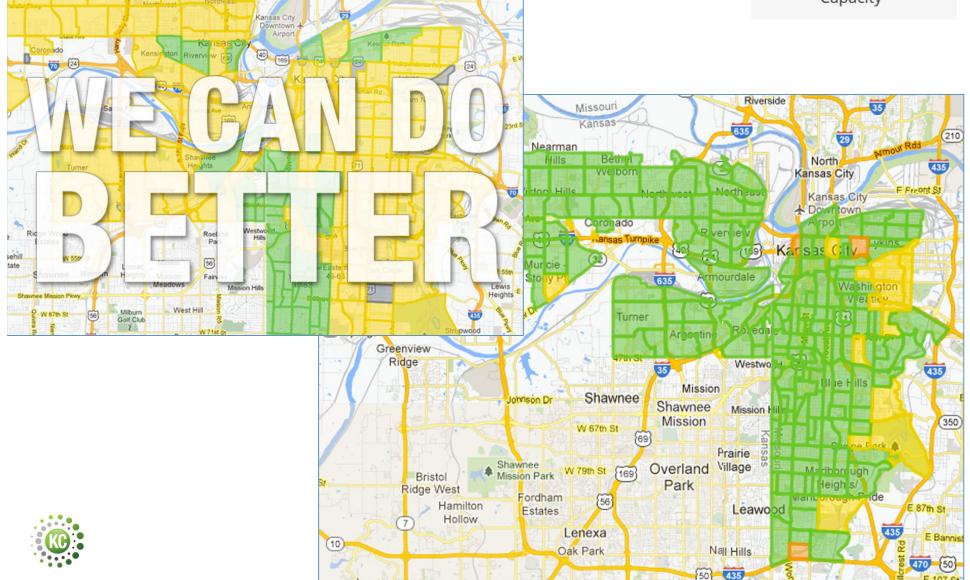






95% success rate in "fiberhoods"





Regional digital inclusion strategy

- Coalition
- Regional plan
- Summit
- City strategy
- Housing authority









Eco devo goes startup







Proof-of-concept lab







New startup communities

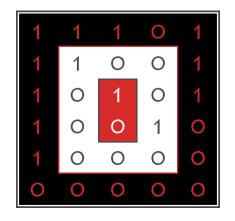




Gigabit community building



- Hackathons
- Developer community
- National partnerships
- Gigabit Community Fund



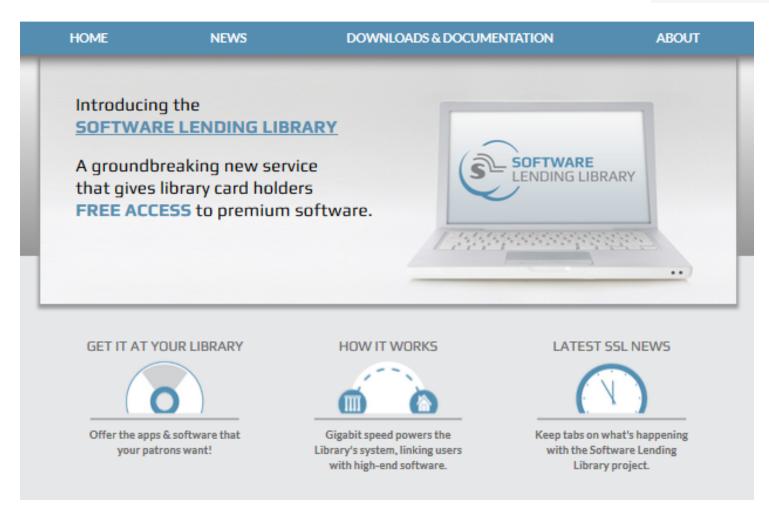






Software Lending Library







PlanIT Impact





Home Profile Work Resources Follow DRAW PlanIT Impact





PlanIT Impact | Mainstreaming Sustainable Design.



Talk2Me





YOU TALK WE LISTEN
Counseling at your convenience

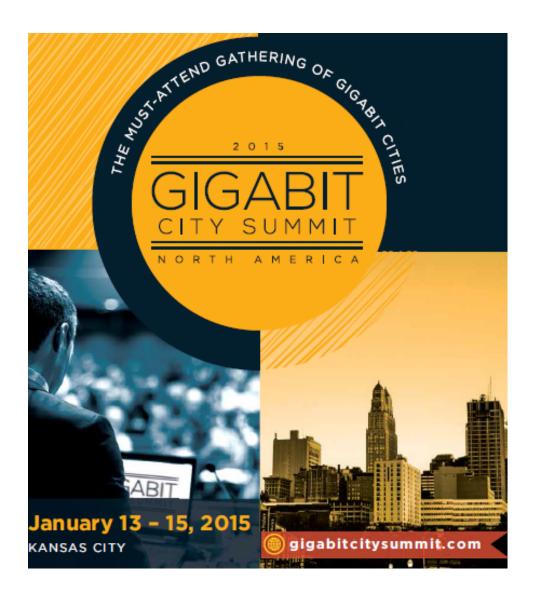
About Services Therapists Join as a Therapist Blog Contact us Q

YOU TALK WE LISTEN
Counseling at your convenience

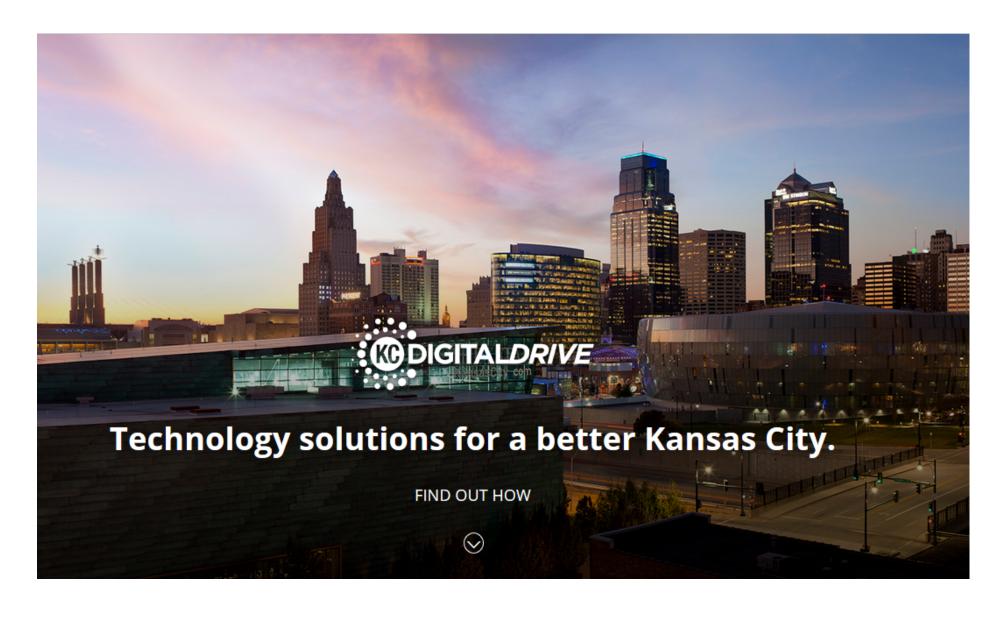


Gigabit City Summit











Areas of Impact













Organizational mission and characteristics



- Distinct mission—action not planning
 - Supporting the community
 - Connecting efforts
 - Driving activity where needed
- Entrepreneurial nature a civic startup
- Network-driven, not hierarchical
- Community creation and implementation



What we actually do

- Build and engage with the community
- Identify opportunities
- Implement projects
- Track results and tell the story



How we ask collaborators to engage

- Donate
- Sponsor
- Hire
- Join
- Volunteer





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KC Digital Drive
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@aarondeacon

@KCDigitalDrive



Marketing Fiber: A Customer's Perspective

Tales from Lafayette, LA Geoff Daily

Introduction

- Former blogger at App-Rising.com
- Guerrilla lobbyist for fiber deployment
- Moved to Lafayette in 2010
- Start and ran FiberCorps for two years
- Long-time advocate for full-fiber networks

Marketing starts long before service is ready to be offered

- Get community excited to approve fiber
- Then can be years before service is ready
- Meantime competitors are fighting hard
- Speed bumps are inevitable along the way
- How do you continue building engagement and excitement as you build your network?

Marketing isn't just about speed, it's about service

- Most markets have competition
- Customers hold you to a higher standard
- Can't afford to give them reasons to switch
- Need to be open and understanding
- Need to proactively address issues

Marketing can leverage your community's network effect

- Network effect can hurt your brand
- Or it can be harnessed to help your brand
- Tap into community pride for the network
- Harness the power of your advocates
- Ex: Refer-a-friend model

Don't just market to existing customers, create new ones

- Three buckets of users: those that use it, those that kinda use it, those that don't
- Ways to increase addressable market
- But doing so faces incredible challenges
- How do you kickstart and foster this generational conversation?

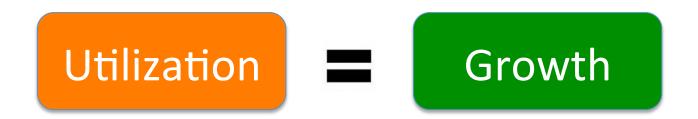
PUT AARON'S SLIDES HERE



Broadband's Economic Impact Potential Michael Curri



Focusing on Features is Problematic Because...



BUT Availability is Our Primary Industry Focus ...





Why Drive Utilization?

For an individual business or organization, increasing utilization by 10% means:

- Increasing revenues by 24%
- Decreasing costs by 7%

For a Region, it means:

- Allowing businesses to be more competitive
- Creating a demand for high-skilled workers
- Adding fiscal revenues



How this helps a Business

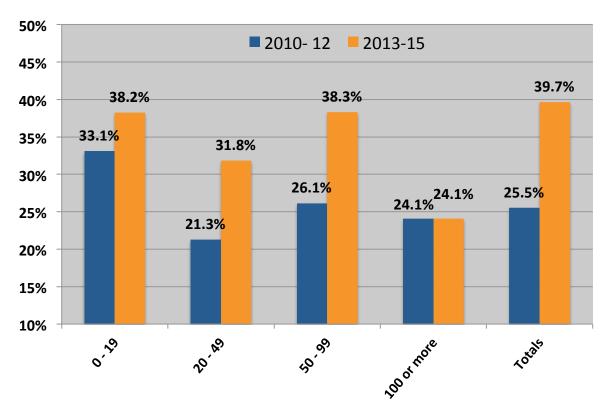
Extensive research conducted by SNG of businesses across the US...

- SMEs deploying just one additional revenuegenerating Internet practice can their revenues by as much as 18%
- Streamlining just one process with online tools can drive cost savings as high as 5%.



Broadband Means Jobs

Broadband enabled 39.7% of <u>all</u> new jobs from 2013-15, up from 25.5% from 2010-12



Impact of Internet on job creation has accelerated in the last five years

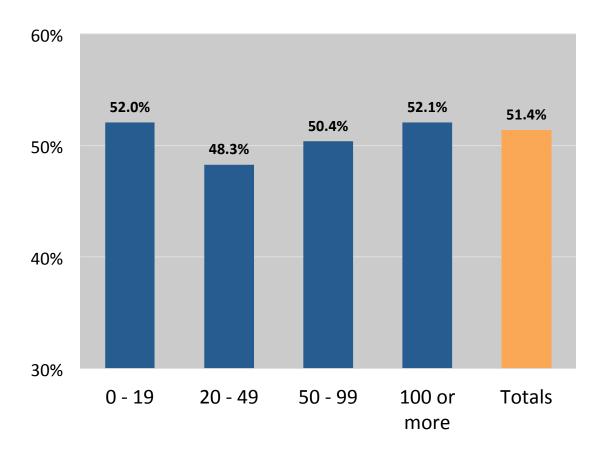
Internet Enabled New Jobs as Percent of all New Jobs Created by Businesses By Size of Employer Group

Employees



A Shift to the Knowledge Economy

When job losses are subtracted from job creation, the impact of broadband on job creation is even more evident

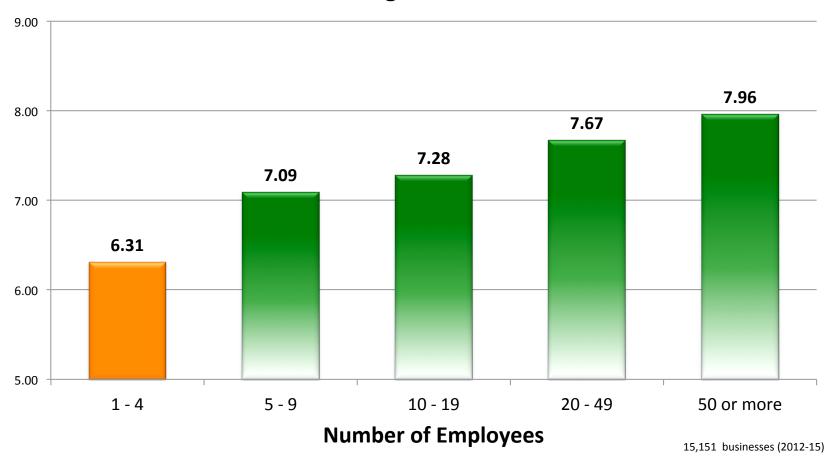


Net New Jobs Enabled by Internet as Percent of Net New Jobs Created by Businesses 2013 to 2015 By Size of Employer Group



The Smaller the Business, The Lower the Internet Utilization

Average DEi Score





Small Business Utilization: Revenue Impacts

Organizations less than 50 employees, average percent of revenues created by utilization:

Revenue Impact	% of Revenue
Selling Goods or Services	24.3%
Customer Service and Support	24.1%
Advertising and Promotion	20.2%
Website for Organization	17.1%





SNG's One-to-One Approach to Driving **Utilization**

Lead with the **BENEFITS** of Applications



The theory of "Diffusion of Innovations" tells us that you can NURTURE a person's nature by doing the following...

- Explain the technology Distinguishing the difference and the promise of the new technology
- Create a communications plan to reach target audience(s)
- Seeduce the time it takes to realize benefits by ratcheting up Knowledge of ROI, benefits, etc.
- Use the social system (Influencers) to tout the technology's advantages



Personalized Incentives: DEi Scorecard

A DEi Scorecard is delivered to each business and organization

- Individualized 'broadband assessment' that:
 - benchmarks competitiveness against peers (by size and industry sector)
 - estimates ROI from increased utilization
 - provides links to local advisors and support
- Data based on the individual's current broadband utilization against industry average
- Shared with local economic development agencies so they can raise awareness, increase adoption, and drive utilization



This scorecard compares your current level of Internet use to other organizations of similar size in your industry sector. The Digital Economy index (DEi) is a score based on the Internet-enabled applications (esolutions) that you use.

By using this scorecard you can uncover additional esolutions that can bring the greatest potential impact to your organization through improved efficiencies, innovation, and increased profitability

Acme Parts Supply

MANASSAS PARK VA

Industry sector: Manufacturing / Processing Organization size: 20 - 49 employees

Opportunities to improve your score

Increasing use of e-solutions (and your DEi score) improves your organization's productivity competitiveness, and bottom-line - and how you rank against your peers.

Below are the top three e-solutions identified for your organization where the opportunity to drive new revenues and/or cost savings are the most significant.

	Annual Impacts*	
e-Solution	Percent	Amoun
Selling goods or services		\$ 561,880
New revenues	8.1%	\$ 560,640
Cost savings	0.03%	\$ 1,240
DEi increase		0.78
Advertising and promotion		\$ 345,460
New revenues	4.9%	\$ 343,370
Cost savings	0.05%	\$ 2,090
DEi increase		0.58
Customer service and support		\$ 278,400
New revenues	3.6%	\$ 253,750
Cost savings	0.56%	\$ 24,650
DEi increase		0.78

Total annual impacts from	\$1,185,74
NEW e-solutions	porvo

* Based on averages for your industry and size. Actual results may

Strategic Networks Group (www.sngroup.com)

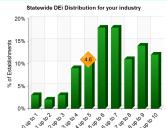
Digital Economy Index

The Digital Economy index (DEi) measures your current use of Internet-enabled applications (esolutions) on a scale from 0 (none) to 10 (maximum).

Your DEi score:

4.6

Your Industry Secto Sector DE Manufacturing / Processing 6.2



Percentage of organizations in your industry sector with a higher DEi score

81.0%

Getting started

To get started now, please contact Ann Mills

your business adviser with our partner

Northern Region

email: a.mills@northern.org phone: (888) 555-1267

For 'actionable' background information on how you can benefit from e-solutions, please follow

Actionable Information

To take the next step please follow the link below and an advisor will contact you.

Request for follow-up by an advisor

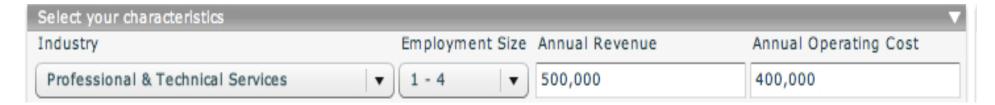


VARR-00906 Digital Economy Index (www.digitaleconomyindex.com)

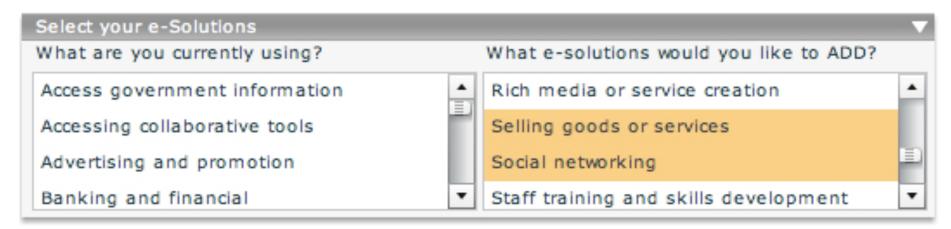
DEi Impact Calculator

- choose e-strategy based on ROI -

1. Select your organization characteristics



2. Select your actual and needed e-Solutions





DEi Impact Calculator

- choose e-strategy based on ROI -

3. See your potential benefits from increased utilization

Estimated Benefits from New e-Solutions

New Revenue \$ 127,800 New Cost Savings \$ 9,640

Annual Net Benefit \$ 137,440 Add to DEi 4.09

4. Details of potential revenues and cost savings

Estimated Benefits from Individual Additional e-Solutions

Type of e-Solution	Revenue	Cost Saving	Net Benefit
Advertising and promotion	\$ 45,100	\$ 120	\$ 45,220
Web site for organization	\$ 40,150	\$ 1,920	\$ 42,070
Selling goods or services	\$ 33,850	\$ 320	\$ 34,170
Social networking	\$ 5,600	\$ 240	\$ 5,840
Supplier communication and coordination	\$ 0	\$ 5,720	\$ 5,720
Accessing collaborative tools	\$ 3,100	\$ 1,320	\$ 4,420

84

To Drive Economic Development through Broadband: Make a Compelling Case For Broadband Benefits



Help businesses understand **benefits** of broadband (not just speed)



Support skills and training of Internet applications



Develop a "business case" for each business to take action



Driving Utilization: The North Georgia example

Economic Impact for every 100 businesses trained in North Georgia project who adopt eSolutions:

Industries	Aggregate additional revenues (annually)
All Industries	\$7.2 Million
Manufacturing	\$17.5 Million
Professional and Tech Services	\$2.7 Million
Tourism	\$4.8 Million



Segment Your Markets

- Who are Your Target Markets/Stakeholders?
- What makes your network special to each group?
- Focus on why people buy technology.
- Don't be lousy or lazy marketers!!!!



Thank-you

Let's connect!

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